

TE MĀTĀWAI | ANNUAL REPORT

FOR THE YEAR ENDED 30 JUNE 2017



To the Minister for Māori Development

In accordance with section 27(2) of Te Ture mō Te Reo Māori 2016, we present, on behalf of the Board of Te Mātāwai, the Annual Report on the operations of Te Mātāwai for the year ended 30 June 2017.

Mereana Selby Hoa-Toihau

Mt Sua,

Waihoroi Shortland Hoa-Toihau

Presented to the House of Representatives pursuant to section 27(3) of Te Ture mō Te Reo Māori 2016.

Published by Te Mātāwai, November 2017.

Ngā Mātāpono

He reo tuku iho te reo taketake o Aotearoa

The indigenous language of Aotearoa is culturally transmitted

Ko ngā iwi me ngāi Māori ngā purutanga mauri o 'Te Whare o Te Reo Mauri Ora'

Māori people are the custodians of the vitality of 'Te Whare o Te Reo Mauri Ora'

Poua, whakatipuria, tāwharautia te reo ūkaipō i roto i ngā hapori

Reintroduce, grow and protect Māori language as a nurturing first language in our communities

Kia raka te mauī, kia raka te katau

The Crown and Māori work together towards a shared vision

Kia ū ki te wairua Māori

Be true to Māori ethos



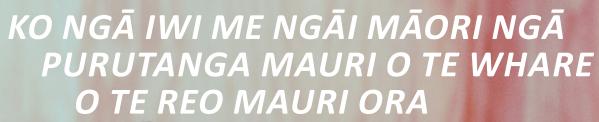
Te Whāinga Tāhuhu KIA ÜKAIP





Contents

HOA-TOIHAU INTRODUCTION	11
TUMU WHAKARAE INTRODUCTION	13
PERFORMANCE REPORT AGAINST 2016/17 KIRIMANA HOKO	16
Maihi Māori Strategy	16
Overarching Investment Plan for Language Revitalisation in Homes and Communities	16
Te Mātāwai Operating model	17
Maihi Karauna Strategy	17
Baseline of Crown Expenditure	18
Te Rangahau o te Reo	18
APPROPRIATIONS	19
GOOD EMPLOYER OBLIGATIONS	20
STATEMENT OF SERVICE PERFORMANCE	21
Output 1 – Maihi Māori Development	22
Output 2 – Te Mātāwai establishment	25
Output 3 – Te Rangahau o te Reo	31
Financial Statements	
INDEPENDENT AUDITOR'S REPORT	34
STATEMENT OF RESPONSIBILITY	38
Statement of Comprehensive Revenue and Expense	39
Statement of Financial Position	40
Statement of Cash Flows	41
Statement of Changes In Equity	42
STATEMENT OF ACCOUNTING POLICIES	43
APPENDIX A: DIRECTORY	12





Hoa-Toihau Introduction

Tēnā tātou i te oranga tonutanga o tō tātou reo rangatira! We are excited to present this our first Annual Report for Te Mātāwai.

The passing of the new Māori Language Act into law in April 2016 signaled a rejuvenated and new approach in the collective effort for the revitalisation of te reo Māori in homes and communities.

Following this iwi, Māori and Māori language communities and stakeholders selected members to represent them on the Board of Te Mātāwai.

The selection process was completed when the Minister for Māori Development chose two additional members to represent the Crown, and the Board held its inaugural hui in Ōtaki on 4-6 October 2016.

Those early months were dominated by process and set-up work as the Board adapted to the requirements of providing governance to a new public entity. We were fortunate to be able to appoint our Tumu Whakarae in March of 2017 to support the increase in work pace and to see the pace of the work increase.

Our Board has meet with Ministers of the Crown (Māori Development, Culture and Heritage, Education, Tertiary, and Finance) as Te Rūnanga Reo – a forum where engagement with Ministers regarding matters concerning the revitalisation of te reo Māori, are discussed and raised.

We are now firmly focused on developing as an organisation that will provide for new and innovative ways to lead the revitalisation of te reo Māori. Our strong shared belief is that only a regionally "cluster driven" model will lead to the change that is needed to move te reo Māori to its aspirational status "kia ūkaipō anō te reo".

We now have nine months' work behind us and a strong strategic foundation. We have also experienced the challenges of doing something different. That remains our greatest challenge – doing things differently to revitalise our language.



Mereana Selby Hoa-Toihau



Waihoroi Shortland Hoa-Toihau



Tumu Whakarae Introduction

Since I started as the Tumu Whakarae in March 2017 I have dedicated a large part of my time developing an in-depth understanding of Te Mātāwai and what business we need to do to ensure that the Māori language is restored as a nurturing first language in homes and communities.

Despite the 2016/17 financial year being a short year for Te Mātāwai we have achieved a considerable amount of work that will form the strategic building blocks that will support our board to deliver on our vision – kia ūkaipō anō te reo.

In my four months in the role we have gone from an entity entirely dependent on Te Puni Kōkiri for support, to an organisation that has found its feet. We are still a start-up organisation, but with committed and passionate people working both on the Board and in the Tari, we are in a strong position to serve our key stakeholders.

Te Mātāwai has leased office premises and started to pay its own way. We have nearly completed the consultation and strategy development process Maihi Māori that will lead our work into the future. We have established systems and processes to support the establishment of our new entity.

Also we are commissioning the research that will inform our strategy and our future investments in community language revitalisation; te rangahau o te reo. This will tell us what is working.

We are developing policies and processes from a zero base with a contractor based workforce and a Board of 13 committed members that will be involved an enormous workload over the coming months.

Finally the expectations from iwi and Māori are huge, and the pace at which we are required to crawl, walk and then run is daunting but it's an exciting opportunity that I have prepared for my entire life. I look forward to working with everyone who is passionate about the restoration of our taonga te reo Māori as a nurturing first language.



Te Atarangi Whiu Tumu Whakarae





Performance Report against 2016/17 Kirimana Hoko

Maihi Māori Strategy

Te Mātāwai concluded consultation with Kāhui Reo ā-lwi and Reo Tukutuku clusters in May 2017. The information and advice gathered from these hui has informed our current drafting of the Maihi Māori Strategy (which was achieved through a series of questions about aspirations for the language and views on Māori language revitalisation).

More than 20 hui were held nationwide, with information collected from the cluster consultation hui confirming the following high-level objectives and priorities for both Te Mātāwai and the Maihi Māori Strategy:

- Intergenerational language transmission
- Reinstating language in the home (te reo māori as a nurturing first language)
- Language/culture as a unique identifier of identity
- Immersion environments.

Te Mātāwai is confident that the Maihi Māori Strategy – informed by kāhui/cluster consultation, and aligned with our investment, outcomes, research, monitoring/evaluation and communication frameworks, will be completed by September 2017.

Overarching Investment Plan for Language Revitalisation in Homes and Communities

Te Mātāwai has worked simultaneously on the development of our outcomes, research and investment frameworks to ensure that collectively, they are robust and aligned to the Maihi Māori as this is what will enable Te Mātāwai to support iwi/Māori realise their language revitalisation aspirations.

Consultation with our Kāhui Reo ā-Iwi and Kāhui Reo ā-Tukutuku has provided critical direction regarding the environment, priorities and approach our new model (referred to as Te Mātāuru) needs to reflect (i.e. principles of 'regional/community leadership', enabling iwi/Māori to facilitate investment planning and confirm investment decisions); and we are in the process of finalising the model.

Completion of an overarching Investment Plan for Māori language revitalisation in homes and communities has been varied out to the first quarter of the 2017/18 Kirimana Hoko acknowledging that confirmation of the Maihi Māori Strategy (which informs the investment plan), is now expected in September 2017.

Te Mātāwai Operating Model

The Board has taken a deliberate and planned approach to the construction of Te Mātāwai operations, noting that implementation and operational decisions would be made on completion of the Maihi Māori Strategy, and all key strategic building blocks. Accordingly an operating model and staffing plan was deferred to the next financial year.

In June 2017 the Board agreed the Te Mātāuru Investment Plan would follow a "cluster driven" approach, promoting cluster (kāhui) and community leadership; provide cost and time efficiencies and an administratively efficient, lower risk funding approach. This would also need to be reflected in the design of the new operating model.

Subsequent to the end of the 2016/17 financial year the Board approved a "cluster driven" operating model at its September Board hui. This operating model sees each Te Mātāwai kāhui develop its own investment plan for the initiatives that will revitalise te reo Māori appropriate to their own stage of development.

Maihi Karauna Strategy

Te Mātāwai acts in the interests of iwi and Māori as kaitiaki of te reo Māori, in a range of fora established under the Te Ture mo Te Reo Maori 2016; and we support Te Whare o Te Reo Mauri Ora which guides iwi/Māori-Crown relationships under both Maihi (Strategies) and the various engagement fora. Te Mātāwai recognises that we have complementary roles across the two strategies and that collective efforts for Māori and Crown contribution to the revitalisation of te reo Māori at both a micro and macro level, are fundamental to the success of a shared vision – kia mauri ora te reo.

Te Mātāwai has supported the Crown in the development of the Maihi Karauna to date, with the following advice being provided at Ministerial (Te Rūnanga Reo), executive (Te Papa Kōrero) and senior official levels:

- Te Mātāwai is committed to supporting the Crown to finalise the Maihi Karauna
- At the highest level the Maihi Karauna outlines the necessary strategic components of a vision, goal, outcomes and objectives, however we believe that at this stage, the strategy would benefit from more definitive statements and targets. For example, what do the outcomes, objectives, and indicators look like in practice
- Te Mātāwai supports in principle the inclusion of an audacious goal; the wording of which is premised on a high-level action plan; and aligns with the Maihi Māori Strategy.

Baseline of Crown Expenditure

After further discussions with senior Crown officials, it was decided that the output to establish a Baseline of Crown Expenditure would be better placed under the Maihi Karauna. Specific information regarding the Crown's contribution to Māori language revitalisation is better provided by individual government departments. This matter will continue to be progressed by the Tumu Whakarae at Te Papa Kōrero and senior official fora.

Te Rangahau o te Reo

Notwithstanding confirmation of a research plan in early 2017, the Board temporarily deferred research outputs pending finalisation of a long-term research, outcomes, evaluation and monitoring framework for Te Mātāwai. The rationale for this approach is that the research projects will be of greater utility if they are connected to the overarching frameworks.

The framework has now been completed and the 2016/17 research plan recast as priorities for 2017-2019. Te Mātāwai has now developed full project plans for the first series of research outputs and post June 2017 completed a procurement process for:

- Māori language resources inventory
- Māori language activities (regional) stock take
- Māori language literature review
- Foresight project on the future state of the Māori language.

These projects will all directly inform investment and the Maihi Māori Strategy implementation.

Appropriations

The Board approved an operating budget of \$1.018m (from the \$2.5m appropriated) and a research budget of \$1m for 2016/17.

There was no expenditure against the research budget in 2016/17 due to the development of the framework and the procurement process described above for Te Rangahau o te Reo.

Total expenditure for 2016/17 was \$836,802, from total revenue of \$3,510,473. The resulted in a surplus of \$2,673,671 for the financial year.

As an independent statutory entity, this surplus will be retained on our balance sheet for any future requirements. The Board considered a Cash and Working Capital policy in October 2017 which included determining an appropriate level of reserves for Te Mātāwai.

Good Employer Obligations

Te Mātāwai has certain obligations under Te Ture mō Te Reo Māori 2016. It must operate a personnel policy that complies with the principle of being a good employer (section 33).

As at 30 June 2017 the sole employee of Te Mātāwai is our Tumu Whakarae. That role was sized and remuneration was set in consultation with the State Services Commission. The position was advertised widely to set the tone for thorough and transparent employment practices.

The Board and the Tumu Whakarae worked together to develop a personnel policy that will apply to all employees of Te Mātāwai.

Statement of Service Performance

Output Expenditure to 30 June 2017

	Kirimana Hoko		Board Approved	Variance to
	Output Price (1)	Actual	Budget (2)	Budget
Output 1 - Maihi Māo	ri			
Revenue	\$1,500,000	\$1,504,488	\$1,500,000	\$4,488
Expenditure	\$1,500,000	\$403,897	\$426,050	\$(22,153)
Variance		\$1,100,591	\$1,073,950	\$26,641
Output 2 - Te Mātāwa	i Establishment			
Revenue	\$1,000,000	\$1,002,992	\$1,000,000	\$2,992
Expenditure	\$1,000,000	\$363,474	\$580,550	\$(217,076)
Variance		\$639,518	\$419,450	\$220,068
Output 3 - Te Reo Ran	gahau			
Revenue	\$1,000,000	\$1,002,992	\$1,000,000	\$2,992
Expenditure	\$1,000,000	\$69,432	\$11,900	\$57,532
Variance		\$933,561	\$988,100	\$(54,539)
Summary				
Total Revenue	\$3,500,000	\$3,510,473	\$3,500,000	\$10,473
Total Expenditure	\$3,500,000	\$836,802	\$1,018,500	\$(181,698)
Total Variance		\$2,673,671	\$2,481,500	\$192,171

⁽¹⁾ Output prices agreed in the Kirimana Hoko approved by the Minister for Māori Development and dated 1 February 2017.

The overall result for Te Mātāwai is a \$192,171 variance against the Budget approved by the Board. The difference between the Kirimana Hoko output prices and the Board budget has been retained for future expenditure by Te Mātāwai.

⁽²⁾ Budget approved by Board on 3 March 2017 to cover operating expenditure for the remainder of the financial year.

Output 1 – Maihi Māori Development

Revenue Crown	\$1,500,000
Interest Income	\$4,023
Other Revenue	\$465
Total Revenue	\$1,504,488
Total Expense	\$403,897
Variance	\$1,100,591

Key Achieved Partially achieved Not achieved				
	Key	Achieved	Partially achieved	Not achieved

Description

Development of Strategy

Undertake engagement, research, and analysis necessary to develop the Maihi Māori Strategy.

Performance Measure and Standards	Narrative
Plan for development of Maihi Māori Strategy in place	Completed by Board (as per Board's overarching work programme), at 9-10 November 2016 meeting.
Due Date: Not specified	Status:

Performance Measure and Standards	Narrative
Consultation approach agreed and plan agreed	Completed and approved by the Board at 3 March 2017 meeting. In March 2017 Te Mātāwai commenced hui with all iwi and reo tukutuku clusters to inform the development of the Maori Māori Strategy. These hui also informed Te Mātāwai as to each Kāhui ā-iwi/Kāhui Reo ā-Tukutuku perspective on how and what language revitalisation activities could be supported.
	Te Mātāwai success is premised on working collaboratively with Māori and iwi to enable appropriate support for language revitalisation activities that align with agreed outcomes. The consultation hui provided valuable insight for Te Mātāwai to determine regional and cluster funding priorities. The approach enables our organisation to be innovative and fresh in its investment in language revitalisation activities.
Due Date: Not specified	Status:

Design and Draft

Prepare draft Maihi Māori.

Performance Measure and Standards	Narrative
Draft Maihi Māori	Following the consultation hui work commenced on the Maihi Māori Strategy with several iterations produced before the Board's first consideration of a draft Maihi Māori Strategy on 11 July 2017.
Due Date: Not specified	Status:

Description

Consultation on Strategy

Performance Measure and Standards	Narrative
Consultation undertaken	All consultation hui now completed.
Due Date: Not specified	Status:

Approve and Launch Maihi Māori

Performance Measure and Standards	Narrative
Board approval of Maihi Māori	Board approved the Maihi Māori Strategy on 12 September 2017.
Due Date: September 2017	Status:

Description

Community Language Funding; Te Mātāuru

Develop an investment plan for the \$9.317m funding to enable its transfer to Te Mātāwai from 2017/18.

Performance Measure and Standards	Narrative
Minister by 30 June 2017	Investment Plan has been varied to Quarter 1, 2017/18 of the new Kirimana Hoko. The timing has been varied to prioritise completion of the Maihi Māori Strategy.
Due Date: Not specified	Status:

and Standards	Narrative
Te Mātāwai has systems and policies in place for implementation	 On 13 June 2017 the Board approved: a. Investment principles that align with overarching principles of both Te Ture mō Te Reo Māori 2016 ("the act") and Te Mātāwai organisationally b. Investment priorities that align with the strategic direction of the 'Maihi Māori Strategy c. Investment considerations that align with language revitalisation theory and research d. Investment approach (model) that aligns with Te Mātāwai functions under the act, and advice from constituents as part of our recent cluster consultation e. Investment model protocols that will guide operational roll out of the model. The Pae Motuhake Investment plans will inform the development of appropriate funding policies and funding systems if required to implement the Te Mātāwai Investment Plan.

Output 2 – Te Mātāwai Establishment

Revenue Crown	\$1,000,000
Interest Income	\$2,682
Other Revenue	\$310
Total Revenue	\$1,002,992
Total Expense	\$363,474
Variance	\$639,518

Key	Achieved	Partially achieved	Not achieved

Description

Tumu Whakarae Appointed

Performance Measure and Standards	Narrative
	The Tumu Whakarae was appointed in February and commenced on 1 March 2017
Due Date: 31 March 2017	Status:

Description

Office Premises Secured

Performance Measure and Standards	Narrative
	A lease for office premises was signed and commenced from 13 March 2017
Due Date: 30 June 2017	Status:

Operating Model Determined

Performance Measure and Standards	Narrative
	In June 2017 the Board agreed that the Te Mātāuru investment plan would follow a "cluster driven" approach.
	The supporting operating model for Te Mātāwai was approved by the Board on 12 September 2017 following the finalisation of strategic building blocks.
Due Date: 30 June 2017	Status:

Description

Quarterly Report to Minister

Performance Measure and Standards	Narrative
	Completed End March 2017 report and sent to Minister for Māori Development 19 April 2017.
	End June 2017 report sent to Minister for Māori Development 19 July 2017.
Due Date: 20th of each month following 31/3/2017, 30/6/2017 Status:	

Advice Provided on the Development of Maihi Karauna

Performance Measure and Standards	Narrative
	Te Mātāwai Board members provided advice to the Crown in the development of the Maihi Karauna Strategy.
	Te Mātāwai has supported the Crown in the development of the Maihi Karauna Strategy from November 2016.
	The following advice was provided at Ministerial (Te Rūnanga Reo), executive (Te Papa Kōrero) and senior official levels:
	 Te Mātāwai is committed to supporting the Crown to finalise the Maihi Karauna
	 At the highest level the Maihi Karauna outlines the necessary strategic components of a vision, goal, outcomes and objectives, however we believe that at this stage, the strategy would benefit from more definitive statements and targets. For example, what do the outcomes, objectives, and indicators look like in practice
	 Te Mātāwai supports in principle the inclusion of an audacious goal; the wording of which a) is premised on a high-level action plan; and b) aligns with the Maihi Māori Strategy.
	Written advice was specifically provided to the Maihi Karauna secretariat (Te Puni Kōkiri Chief Executive), and at Te Rūnanga Reo (also separately to the Minister for Māori Development as the Chair), regarding their paper to the Cabinet Social Policy Committee (SOC) seeking confirmation of the Maihi Karauna framework.
Due Date: 30 June 2017	Status:

Description

Monitor and Evaluate Crown Expenditure on Te Reo Māori

Performance Measure and Standards	Narrative
Baseline of Crown Expenditure established	This output is now not considered appropriate for Te Mātāwai to lead. As per discussions with senior Crown officials, the action sits under the Maihi Karauna Strategy.
Due Date: 31 March 2017	Status:

Engagement Fora

Appoint appropriate members to, and participate productively in each Te Rūnanga Reo and Te Papa Kōrero.

Performance Measure and Standards	Narrative
Approve, with Minister for Māori Development, agendas for Te Rūnanga Reo and Te Papa Kōrero	Completed. The Inaugural Te Rūnanga Reo hui was held 29 November 2017. Te Mātāwai were invited to submit agenda items but the Agenda was approved by the Minister for Māori Development.
Due Date: Not specified	Status:

Performance Measure and Standards	Narrative
Attend all meetings for Te Rūnanga Reo and Te Papa Kōrero	A further hui was held on 27 June 2017. Although Te Mātāwai met quorum requirements for this hui the Crown were unable to. The inaugural Te Papa Kōrero (CEs forum) was held 22 June 2017.
Due Date: Not specified	Status:

Description

Engagement Fora

Support members to develop means of engagement with their respective clusters.

Performance Measure and Standards	Narrative
Arrangements in place with clusters	Completed. Te Mātāwai engagement with clusters has been ongoing since October 2016; however planning to ensure Board members are provided with operational support, was confirmed in early March 2017.
Due Date: 31 December 2016	Status:

Nominations to Crown Entities

Provide the Minister for Māori Development with nominations to the Boards of Te Taura Whiri i te Reo Māori, and Te Māngai Pāho as required.

Narrative
The policy was approved by the Board at their monthly meeting, 27 January 2017.
Status:
Narrative
The Minister invited Te Mātāwai to provide a nomination for a Te Māngai Pāho vacancy on 22 March 2017. The Board submitted their nomination for the vacancy on 19 April 2017.
The Minister endorsed the appointment of Hinewehi Mohi, who took on the position from 1 September 2017.
There have been no vacancies on the Board of Te Taura Whiri ite Reo Māori.

Appointments to the Māori Television Service

Performance Measure and Standards	Narrative
	The policy was approved by the Board 27 January 2017. It has not been required to be utilised to date.
Due Date: 31 December 2016	Status:

Performance Measure and Standards	Narrative
Make all appointments in a timely manner (Māori Television Service)	Te Mātāwai has a policy and processes in place to make an appointment. However, no appointments were required during the reporting period.
Due Date: Not specified	Status:

Description

Oversight of the Māori Television Service

Provide oversight of the Māori Television Service as required by the Māori Television Service Act 2003.

Performance Measure and Standards	Narrative
Māori Television Service Statement of Intent confirmed	The Māori Television Service Act requires the Service to provide their Statement of Intent to the Chair of Te Mātāwai no later than 60 days before the beginning of the financial year.
	It was received on 1 May 2017 and the Board provided feedback on 19 May 2017 meeting the statutory requirement of 14 working days.
	It was materially confirmed on 21 June 2017.
	It was officially signed on 26 June 2017.
Due Date: Not specified	Status:

Output 3 – Te Rangahau o te Reo

Revenue Crown	\$1,000,000
Interest Income	\$2,682
Other Revenue	\$310
Total Revenue	\$1,002,992
Total Expense	\$69,432
Surplus	\$933,561

Key	Achieved	Partially achieved	Not achieved

Description

Māori Language Research

Develop a research Plan for Te Mātāwai for 2016/17.

and Standards Research plan agreed	Narrative Approved by the Minister for Māori Development
with Minister Te Mātāwai has systems	on 3 February 2017.
and policies in place for implementation	
Due Date: 31 January 2017	Status:

Performance Measure and Standards	Narrative
Te Mātāwai has systems and policies in place for implementation	Te Mātātwai adopted the Ministry for Business Innovation and Employment contracting templates for Non-government organisations; and guidelines for procurement.
	The systems and policies in place for implementation reflected the level of investment for this period.
Due Date: 31 January 2017	Status:

Engagement

Engage with clusters to complete stocktake of te reo levels and resources available to communities.

Performance Measure and Standards	Narrative
Stocktake completed	Notwithstanding confirmation of a research plan in early 2017, the Board temporarily deferred research outputs pending finalisation of both a long-term research, outcomes, evaluation and monitoring framework. The rationale for this approach is that the research projects will be of greater utility if they are connected to the overarching frameworks.
	The framework has now been completed and the 2016/17 research plan recast as priorities for 2017-19. Te Mātāwai has now developed full project plans for the first series of research outputs and will soon begin a procurement process for the first three outputs: Māori language resources inventory, Māori language activities (regional) stock take, and Māori language literature review as these will all directly inform investment and Maihi Māori Strategy implementation.
	The stocktake output has been included in the 2017-18 Kirimana Hoko and is planned for completion by 31 May 2018.
Due Date: 30 June 2017	Status:

Description

Collaboration and Innovation

Work with other Māori language organisations where appropriate to develop a long term research programme.

Performance Measure and Standards	Narrative
	Discussions were held between Te Mātāwai and Crown officials regarding existing information/research; however the development of a coordinated research programme was deferred until both Maihi Māori and Maihi Karauna strategies were completed (noting these would inform the parameters and priorities within a shared research programme).
Due Date: Not specified	Status:

TE MĀTĀWAI | FINANCIAL STATEMENTS AND PERFORMANCE

FOR THE YEAR ENDED 30 JUNE 2017

Independent Auditor's Report

To the readers of Te Mātāwai financial statements and performance information for the year ended 30 June 2017

The Auditor-General is the auditor of Te Mātāwai. The Auditor-General has appointed me, Clint Ramoo, using the staff and resources of Audit New Zealand, to carry out the audit of the financial statements and the performance information of Te Mātāwai on his behalf.

Opinion

We have audited:

- the financial statements of Te Mātāwai on pages 41 to 49, that comprise the statement of
 financial position as at 30 June 2017, the statement of comprehensive revenue and expense,
 statement of changes in equity and statement of cash flows for the year ended on that date and
 the notes to the financial statements including a summary of significant accounting policies and
 other explanatory information; and
- the performance information of Te Mātāwai on pages 21 to 32.

In our opinion:

- the financial statements of Te Mātāwai on pages 41 to 49:
 - present fairly, in all material respects:
 - its financial position as at 30 June 2017; and
 - its financial performance and cash flows for the year then ended; and
 - comply with generally accepted accounting practice in New Zealand in accordance with Public Benefit Entity Standards Reduced Disclosure Regime.
- the performance information on pages 21 to 32:
 - presents fairly, in all material respects, Te Mātāwai's performance for the year ended
 30 June 2017, including for each class of reportable outputs:
 - its standards of delivery performance achieved as compared with forecasts included in the purchase agreement for the financial year; and
 - its actual revenue and output expenses as compared with the forecasts included in the purchase agreement for the financial year; and
 - complies with generally accepted accounting practice in New Zealand.

Our audit was completed on 31 October 2017. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements and the performance information, we comment on other information, and we explain our independence.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of the Board for the financial statements and the performance information

The Board is responsible on behalf of Te Mātāwai for preparing financial statements and performance information that are fairly presented and comply with generally accepted accounting practice in New Zealand. The Board is responsible for such internal control as it determines is necessary to enable it to prepare financial statements and performance information that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements and the performance information, the Board is responsible on behalf of Te Mātāwai for assessing Te Mātāwai's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to merge or to terminate the activities of Te Mātāwai, or there is no realistic alternative but to do so.

The Board's responsibilities arise from the Te Ture mo Te Reo Māori 2016.

Responsibilities of the auditor for the audit of the financial statements and the performance information

Our objectives are to obtain reasonable assurance about whether the financial statements and the performance information, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the

aggregate, they could reasonably be expected to influence the decisions of readers, taken on the basis of these financial statements and the performance information.

For the budget information reported in the financial statements and the performance information, our procedures were limited to checking that the information agreed to Te Mātāwai purchase agreement.

We did not evaluate the security and controls over the electronic publication of the financial statements and the performance information.

As part of an audit in accordance with the AuditorGeneral's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements and the
 performance information, whether due to fraud or error, design and perform audit procedures
 responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide
 a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud
 is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional
 omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Te Mātāwai's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- We evaluate the appropriateness of the reported performance information within Te Mātāwai's framework for reporting its performance.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Te Mātāwai's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements and the performance information or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Te Mātāwai to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements and the
 performance information, including the disclosures, and whether the financial statements and
 the performance information represent the underlying transactions and events in a manner that
 achieves fair presentation.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

Other information

The Board is responsible for the other information. The other information comprises the information included on pages 11 to 20 and 50, but does not include the financial statements and the performance information, and our auditor's report thereon.

Our opinion on the financial statements and the performance information does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements and the performance information, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements and the performance information or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of Te Mātāwai in accordance with the independence requirements of the AuditorGeneral's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 (Revised): Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in Te Mātāwai.

Clint Ramoo

Audit New Zealand

On behalf of the Auditor-General

Wellington, New Zealand

Statement of Responsibility

FOR THE YEAR ENDED 30 JUNE 2017

We are responsible for the preparation of the Te Mātāwai financial statements and statement of service performance and the judgements made in them.

We are responsible for any end-of-year performance information provided by Te Mātāwai under section 27 of Te Ture mō Te Reo Māori 2016.

We have the responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.

In our opinion these financial statements and statement of performance fairly reflect the financial position and operations of Te Mātāwai for the year ended 30 June 2017.

Mereana Selby Hoa-Toihau

31 October 2017

Waihoroi Shortland Hoa-Toihau

31 October 2017

Robin Hapi

Chair Audit and Risk Committee

31 October 2017

Statement Of Comprehensive Revenue And Expense mō te tau i mutu i te 30 o Pipiri 2017 | for the year ended 30 June 2017

		Actual	Budget
	Note	2017	2017
		\$	\$
Revenue			
Revenue from Crown	2	3,500,000	3,500,000
Interest revenue	2	9,387	-
Other revenue		1,086	-
Total Revenue		3,510,473	3,500,000
Expense			
Board fees	9	132,494	227,000
Board Community Consultation		112,892	130,000
Sub-Committees		2,157	17,500
Kaitiaki team support costs		378,517	425,000
Personnel costs	3	68,148	69,000
Other expenses	4	142,594	150,000
Total Expense	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	836,802	1,018,500
Surplus/(deficit)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,673,671	2,481,500

Statement Of Financial Position

for the year ended 30 June 2017

		Actual
	Note	2017
		\$
Assets		
Cash and cash equivalents	5	2,876,254
Accrued interest		1,112
Prepayments	20 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000
GST receivable	55	30,594
Total assets	20 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,910,960
Liabilities		
Accounts payable	6	199,821
PAYE payable		30,695
Salaries payable	7	6,773
Total liabilities	20 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	237,289
		000000000000000000000000000000000000000
Net Assets		2,673,671
Equity		2,673,671

Statement Of Cash Flows

for the year ended 30 June 2017

	Actual
	2017
	\$
Cash flows from operating activities	
Revenue from Crown	3,500,000
Other revenue	9,361
Payments to suppliers	461,708
Payments to staff and Board members	171,399
Net cash flows from operating activities	2,876,254
Cash flows from investing activities	
	0
	0
Net cash flows used in investing activities	0
Cash flows from financing activities	
	0
	0
Net cash flows from/(used in) financing activities	0
Net increase in cash and cash equivalents	2,876,254
Cash and cash equivalents at beginning of year	0
Cash and cash equivalents at end of year	2,876,254

Statement Of Changes In Equity for the year ended 30 June 2017

	Actual
	2017
	2017
	\$
Balance at 1 July	0
Total comprehensive revenue and expense for the year	2,673,671
	2,673,671

Statement of Accounting Policies

Note 1: Statement Of Accounting Policies

Reporting Entity

Te Mātāwai is an independent statutory entity established by Te Ture Mō Te Reo Māori 2016. The primary objective of Te Mātāwai is revitalisation of te reo Māori and the entity does not operate to make a financial return. Te Mātāwai received its first funding from the Crown on 20 February 2017 and these statements include transactions, from that date. Prior to that Te Puni Kōkiri paid establishment expenses from funding provided to them by the Crown. The financial statments for Te Mātāwai are for the year end 30 June 2017, and were approved by the Board on 31 October 2017.

Basis of Preparation

The financial statements have been prepared on a going-concern basis, and the accounting policies have been applied consistently throughout the year.

Statement of Compliance

These financial statements have been prepared in accordance with and comply with PBE accounting standards. The financial statements have been prepared in accordance with Tier 2 PBE accounting standards with Reduced Disclosure Requirements (rdr). The criteria for Tier 2 is when an entity has expenditure of less than \$30 million and does not have public accountability. These statements comply with Generally Accepted Accountancy Practice in New Zealand.

Presentation and Currency Rounding

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest dollar (NZ\$)

Property, Plant and Equipment Capital Threshold

Te Mātāwai operates a capital threshold of \$5,000 excluding GST. No fixed assets meeting this threshold have been purchased to date.

Note 2: Revenue

The specific accounting policies for significant revenue items are explained below:

Non-Exchange Revenue

Revenue From The Crown

Te Mātāwai received revenue from the Crown for the purposes as set out in the statement of performance expectations. Revenue from the Crown is classified as non-exchange revenue.

Interest Revenue

Interest revenue is recognised using the effective interest method. Interest and other income is classified as exchange revenue.

Note 3: Personnel Costs

	Actual	Budget
	2017	2017
	\$	\$
Salaries and wages	66,782	69,000
KiwiSaver employers contribution	1,366	0
Total personnel costs	68,148	69,000

Te Mātāwai has one employee, Te Tumu Whakarae

Note 4: Other Expenses

	Actual	Budget
	2017	2017
	\$	\$
Office lease expense	11,691	44,000
Office supplies and cleaning	8,028	4,000
Printing and design	7,747	25,000
IT hardware (below capex threshold)	30,132	40,000
Website	0	29,000
Hui costs (travel, catering, meeting rooms)	39,109	0
Consultancy	18,286	0
Audit fees	23,125	0
Translations	3,780	8,000
Bank fees	696	0
Total other expense	142,594	150,000

Note 5: Cash And Cash Equivalents

	Actual
	2017
	\$
Cash at bank - cheque account	38,930
Cash at bank - savings account	2,777,324
Travel card indemnity	60,000
Total cash and cash equivalents	2,876,254

Te Mātāwai maintains a term deposit of \$60,000 with ASB on 7 days maturity as security for the bank for a travel card issued to APX Travel Management.

Note 6: Payables

	Actual
	2017
	\$
Audit fees	23,125
Board fees	22,470
Contractors	154,226
Total payables	199,821

Note 7: Employee Entitlements

	Actual
	2017
	\$
Annual leave	4,671
Salary accrual	2,102
Total employee entitlements	6,773

Note 8: Commitments And Operating Leases

	Actual
	2017
	\$
Not later than one year	3,266
Later than one year and not later than five years	0
Later than five years	0
Total operating lease commitments	3,266

Office rent is on a monthly lease agreement

Note 9: Board Member Remuneration

Board fees were paid by Te Puni Kōkiri from funds held by them for the establishment of Te Mātāwai from the dates of appointment for members through to 31 March 2017. Te Mātāwai paid all members directly from April 2017. The first Board appointee, Willie Jackson, had fees paid from June 2016.

			Total Fees 2017	Total Fees paid by Te Mātāwai
Board Member	Position	Date of appointment	\$	\$
Waihoroi Shortland	Hoa-Toihau	8-Aug-16	33,495	9,136
Mereana Selby	Hoa-Toihau	28-Jun-16	36,540	9,136
Pānia Papa	Member	22-Jul-16	22,470	5,618
Jeremy Tätere MacLeod	Member	10-Jun-16	22,470	5,618
Bentham Ohia	Member	17-Jun-16	22,470	5,618
Te Manahau (Scotty) Morrison	Member	7-Jul-16	22,470	22,470
Dr Ruakere Hond	Member	4-Jul-16	22,470	5,618
Dr Cathy Dewes	Member	7-Jul-16	22,470	5,617
Nuki Tākao	Member	28-Jul-16	22,470	5,617
Willie Jackson	Member	25-May-16	22,470	24,342
Dr Hiria Hape	Member	15-Jul-16	22,470	22,470
Prof Rawinia Higgins	Member	30-Aug-16	20,598	5,617
Robin Hapi	Member	30-Aug-16	20,598	5,617
Total Board Remuneration			313,461	132,494

Note 10: Related Party Transactions

No transactions have been entered in to with related parties that were not arms' length transactions.

Key Management Personnel Compensation	Actual
	2017
Board remuneration	132,494
Tumu Whakarae	68,148
Full-time equivalent members	13.42
Total key management personnel remuneration	200,642
Total full-time equivalent personnel	13.42

Note 11: Employees Remuneration

	Actual
	2017
Total remuneration paid or payable	
Over \$100,000	0
Total employees	0

Refer to Note 3.

Note 12: Events After Balance Date

There were no significant events after balance date.

Note 13: Contingent Assets And Liabilities

Te Mātāwai has no contingent assets or liabilties as at 30 June 2017.

Note 14: Explanation Of Major Variances Against Budget

The significant variances against budget are for Board Fees (\$94,506) and Kaitiaki Team Support expenses (\$46,483) which were less than budget due to Te Puni Kōkiri meeting expenses for longer than was planned.

Te Tāpiritanga A: Te Papatohu

Appendix A: Directory

Tari:

Te Mātāwai

Level 3, Prime Property House

2 Woodward Street

Wellington

Wāhi Tuku Mēra:

Pouaka Poutāpeta 844

Poneke 6140

Waea: 64 4 4998907

Pae Tukutuku:

www.tematawai.maori.nz

Īmēra:

patai@tematawai.maori.nz

Kaiarotake:

Mana Arotake Aotearoa, Poneke

Mō te Kaiwhakarite Matua me te Kaiarotake

Matua

Pēke:

ASB Bank, Pōneke

Office:

Te Mātāwai

Level 3, Prime Property House

2 Woodward Street

Wellington

Postal address:

PO Box 844

Wellington 6140

Ph: 64 4 4998907

Web:

www.tematawai.maori.nz

Email:

patai@tematawai.maori.nz

Auditor:

Audit New Zealand

Wellington

On behalf of the Controller and Auditor-General

Banker:

ASB Bank, Wellington